



Social Determinants of Health

Can predictive analytics drive results?

JANUARY 14, 2019



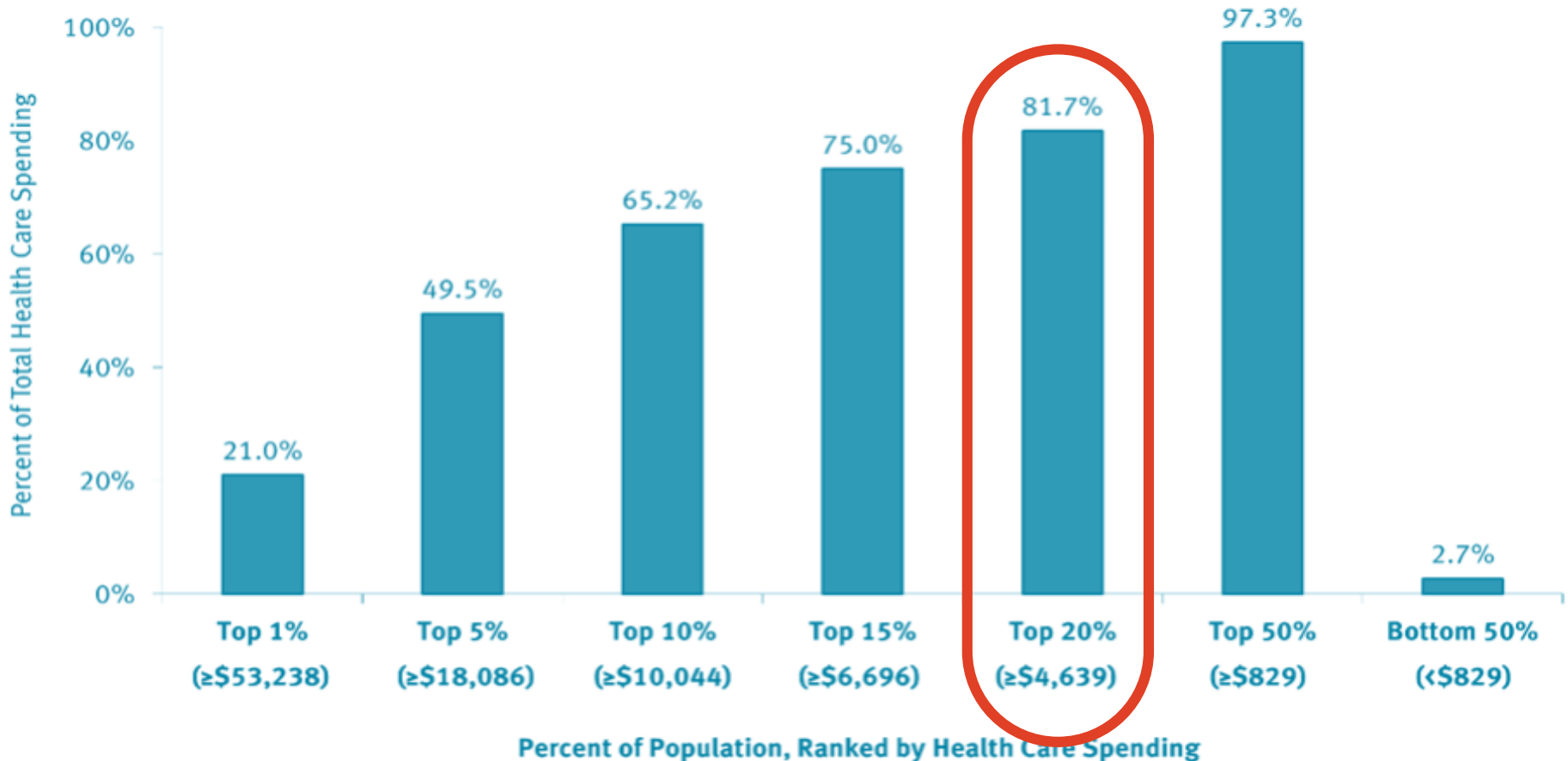
Learning objectives

- Understand SDOH use cases and application in the healthcare market
- Evaluate data correlates in the area of income, education, food, transport, and others and their relationship to medical adherence and outcomes
- Differentiate perspectives from Provider, Payer, and Employer as the patient consumers of healthcare are stratified by risk

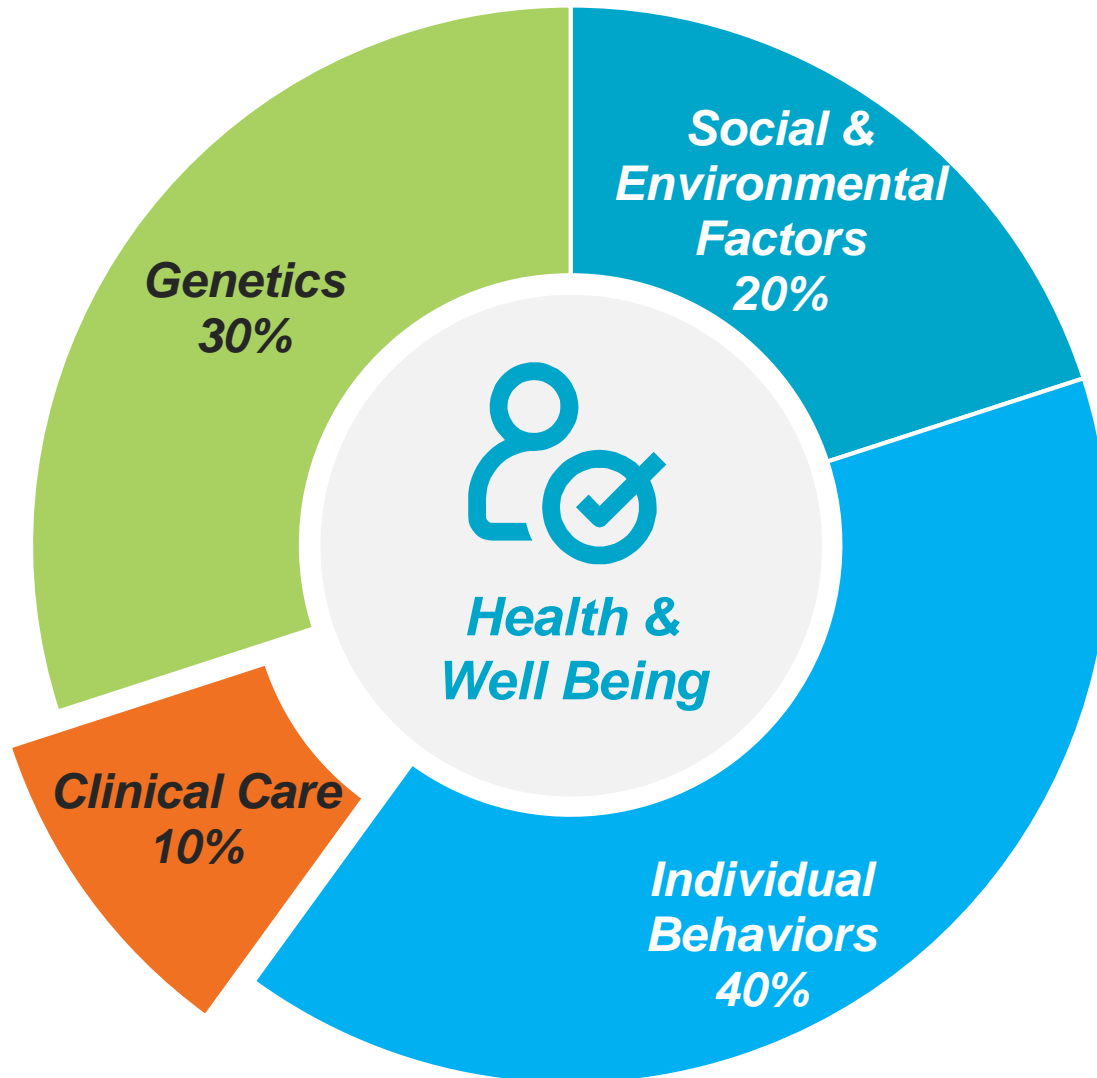
Social determinant market factors

20% of the U.S. population represents 80%+ of healthcare costs

Concentration of Healthcare Spending in the U.S. Population, 2010

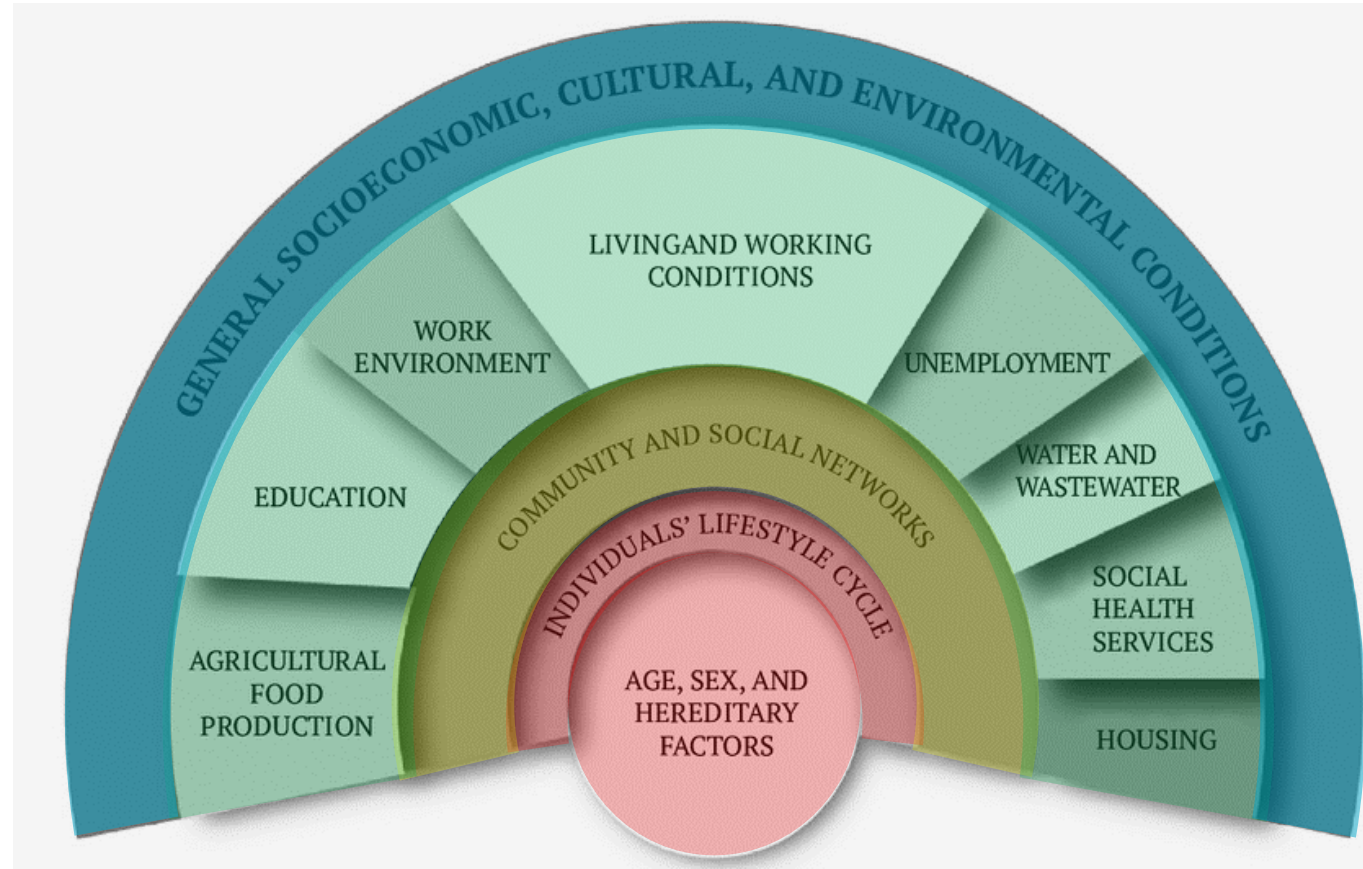


Social Determinants of Health (SDOH) have a 60%+ influence on predicting health, while clinical intervention is only 10%



Wellness is a function of **multiple** individual and environmental factors

- Individual factors
- Social Networks
- Living and Working Conditions
- Socio-economic factors



Source: Adapted from Dahlgren G, Whitehead M. Policies and strategies to promote social equity in health. Stockholm: Institute for Futures Studies; 1991; And Natalia Vincens, Lund University. 2018.
<https://www.researchgate.net/publication/328772170> Income distribution and health in Latin America The interplay between social determinants of health for explaining health inequities

Simple life necessities can become great barriers to health



Housing instability/homelessness: Having difficulty paying rent or affording a stable place of one's own, living in overcrowded or run-down conditions



Utility needs: Not being able to regularly pay utility bills (e.g., electricity, gas, water, phone), and/or afford necessary maintenance or repairs



Food insecurity (hunger and nutrition): Not having reliable access to enough affordable, nutritious food



Interpersonal violence: Being exposed to intentional use of physical force or power, threatened or actual, that results in or has a high likelihood of resulting in injury, death, psychological harm, etc.



Transportation: Not having affordable and reliable ways to get to medical appointments or purchase healthy foods



Family and social supports: The absence of relationships that provide interaction, nurturing, and help in coping with daily life



Education: Not having access to high school or other training that might help someone gain consistent employment

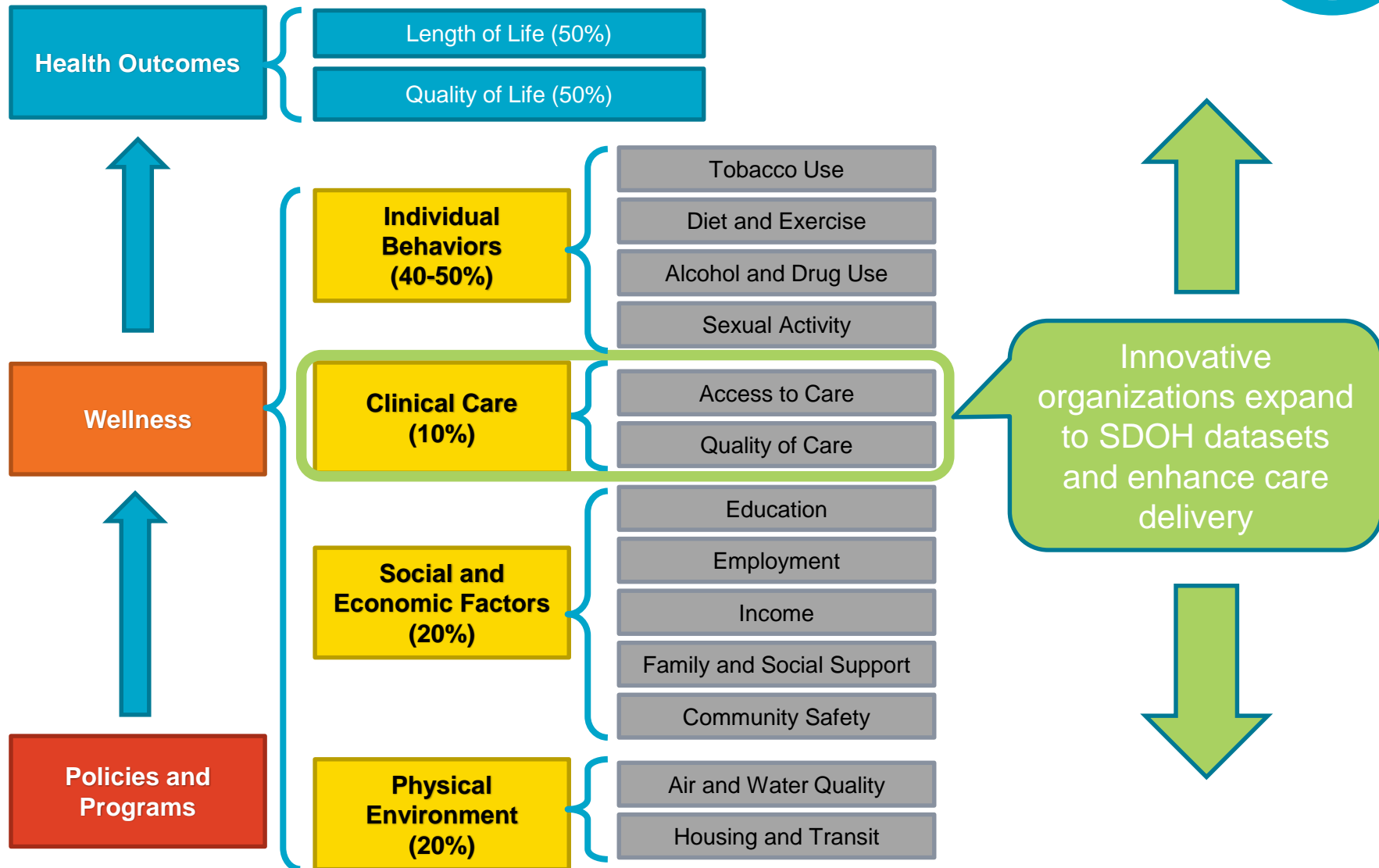


Employment and income: Not having the ability to get or keep a job, or gain steady income

Source: Deloitte analysis.

Deloitte Insights | deloitte.com/insights

SDOH are typically NOT used in traditional healthcare delivery



Predictive data models

BCBS National Health Index: Patient chronic disease states that drive overall health score



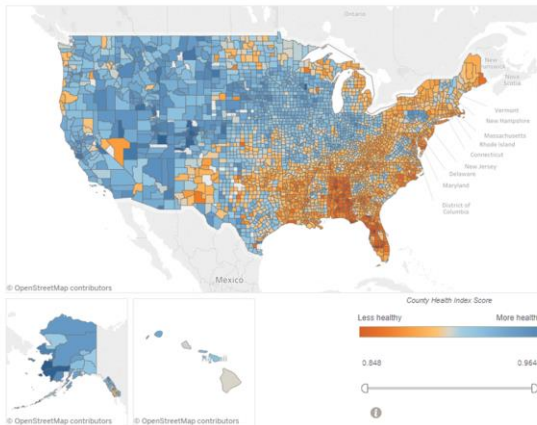
Data-driven insights to improve the health of all Americans.

WELLNESS

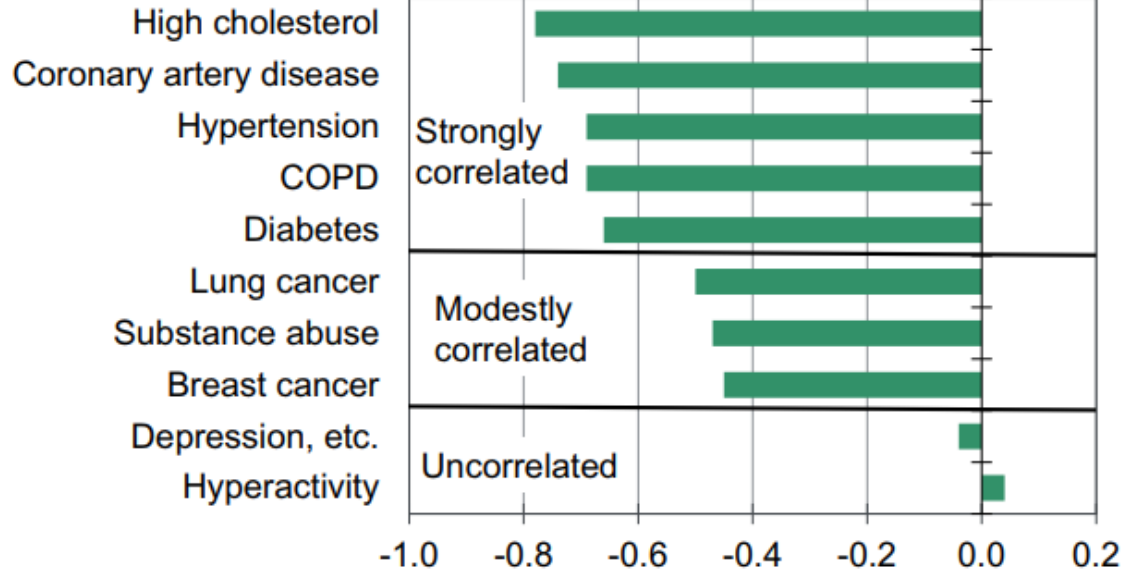
National Health Index

National Health Index

STATE



Correlation with overall health score

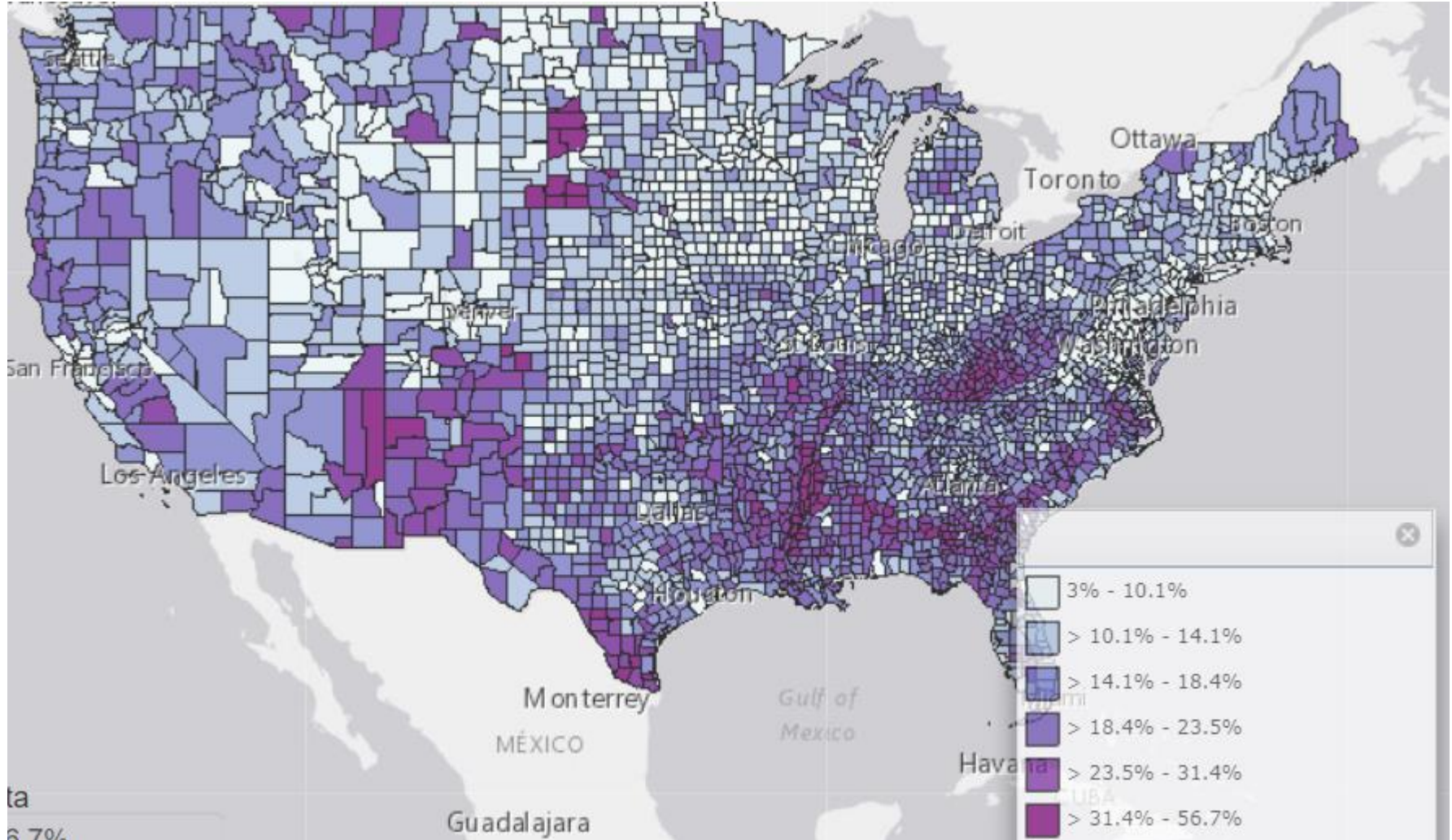


Sources: BCBS, Moody's Analytics

HOW THE BCBS HEALTH INDEX IS CALCULATED

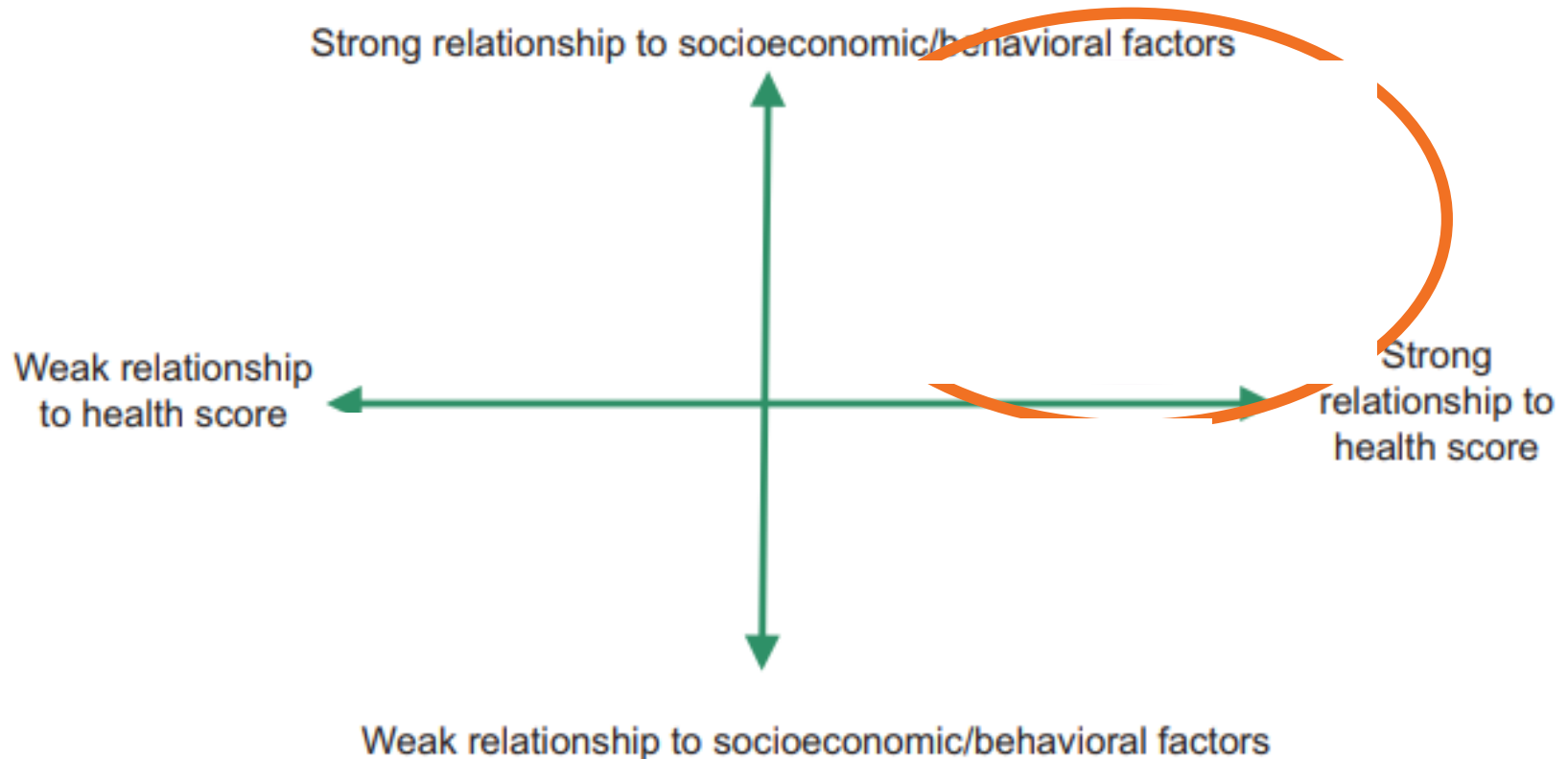
The BCBS Health Index provides a comprehensive measure of health by quantifying how more than 200 health conditions affect the health and well-being of commercially insured Americans. The BCBS Health Index assigns defined populations in the United States a health index score between 0 and 1, where 1 represents optimal health and anything less than 1 represents the adverse impact of illness or disease on longevity and quality of life. For example, a health index score of 0.9 indicates that, on average, that population is living at 90% of its optimal health. In other words, the population could gain up to 10% in healthy lifespan by addressing the top health conditions impacting their area.

Socio-Economic Status (SES) varies considerably at the county level



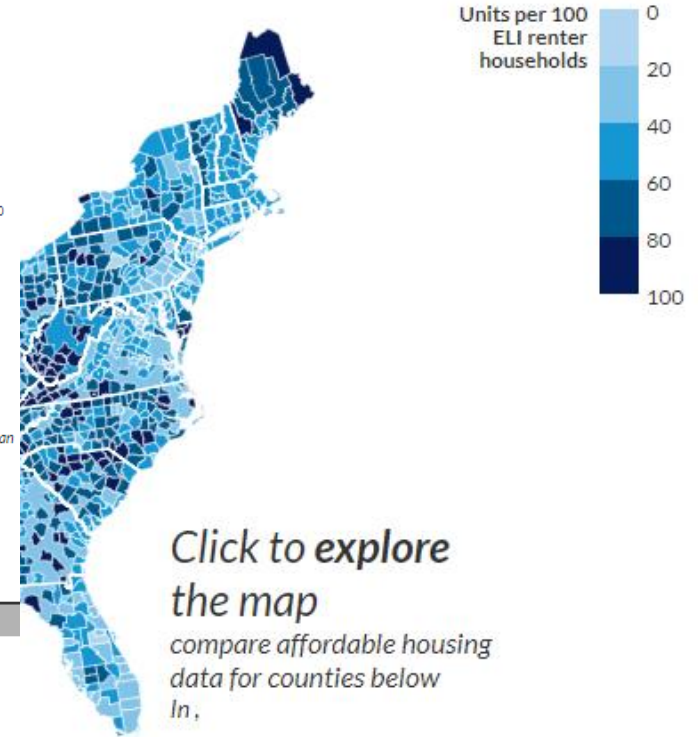
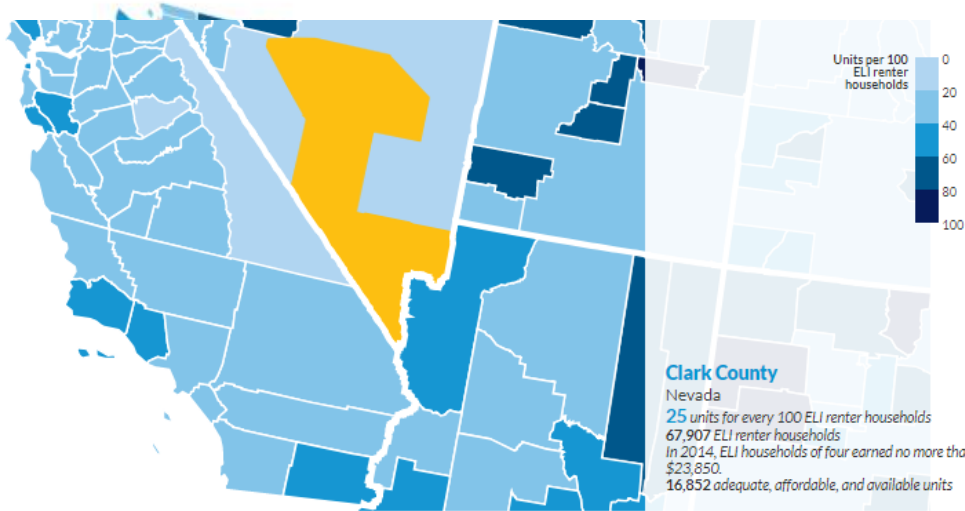
Source: CDC: https://www.census.gov/data-tools/demo/saipe/saipe.html?s_appName=saipe&map_yearSelector=2017&map_geoSelector=aa_c

Certain chronic diseases are also highly correlated with the SES factors and health score



Source: https://www.bcbs.com/sites/default/files/file-attachments/health-of-america-report/BCBS.HealthOfAmericaReport.Moodys_02.pdf

Housing Insufficiency



HUD Assistance ON OFF USDA Assistance ON OFF Year: 2000 2005-'09 **2010-'14** + -

LOCATION	ELI RENTER HOUSEHOLDS	UNITS PER 100	TOTAL UNITS
United States 2010 - '14	11,775,631 ⓘ	46	5,374,785
HU ⓘ Clark County, NV 2010 - '14 <input type="button" value="expand years"/>	67,907 ⓘ	25	16,852
⊗ Nye County, NV 2010 - '14 <input type="button" value="expand years"/>	1,786 ⓘ	62	1,116

Click to explore the map

compare affordable housing data for counties below

Year: 2000 2005-'09 **2010-'14** + -

Source: HUD: <https://www.huduser.gov/portal/tmaps/LI-household/chas.html>

Housing resources dramatically reduces healthcare spend

▪ Montefiore Medical Center¹:

- Started a respite program with housing shelters
- Flagged patients for homelessness ~ 1000 patients per year identified
- Partnered with 100+ shelters in Bronx area; Reduced readmission 15%
- 10,000 participants = \$100K investment → **\$2.6M reduction in medical costs**

▪ Housing First²:

- Pilot in Seattle, WA and Boston, MA (n=191)
- Participants are identified through data and screening and provided supportive housing
- Hospitals assigned patients at discharge and reduced ED utilization
- 196 participants = \$480K investment → **\$3.6 M reduction in medical costs**

▪ University of Illinois Hospital³:

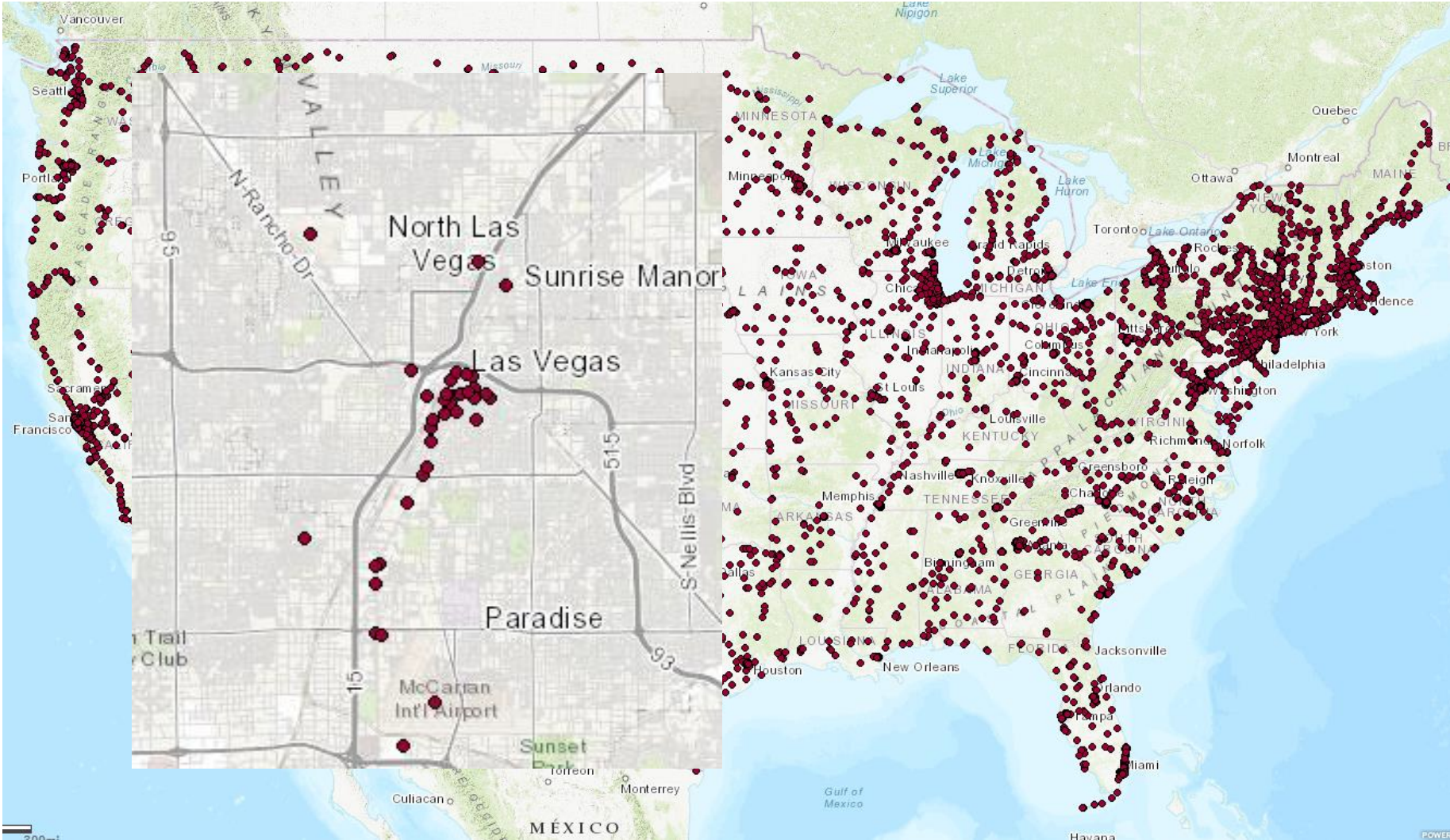
- Partnered with Center for Housing and Health
- Identified chronically homeless patients in ED and then qualified for housing
- ED had a 35% reduction and costs were reduced 42%
- 177 participants = \$85K investment → **\$855K reduction in medical costs**

1.HFN:<https://www.healthcarefinancenews.com/news/what-montefiores-300-roi-social-determinants-investments-means-future-other-hospitals>; <https://innovations.ahrq.gov/events/2013/01/innovative-policies-using-aco-principles-and-financial-incentives-improve-health>

2.BCBSF:https://bluecrossmafoundation.org/sites/default/files/download/publication/Social_Equity_Report_Final.pdf

3.RCI: <https://revcycleintelligence.com/news/how-addressing-social-determinants-of-health-cuts-healthcare-costs>

Transportation Insufficiency



If the patients cannot get to care, it's ED via ambulance – Transportation insecurities are a major cost driver

▪ CalvertHealth¹:

- Used data and assessments to identify patients with transportation barriers
- Deployed the Calverthealth Mobile Health Center to those areas
- 9% reduction in readmissions
- 1721 participants = \$107K investment → **\$2.8M reduction in medical costs**

▪ WellCare Health Plan²:

- Performed outbound calls based on data analytics leveraging MCO social service referral program
- Program matched participant needs to available social services, including transportation
- Medical transport barriers (16.7%), was largest issue identified
- 2718 participants = \$150k investment → **\$1.2M reduction in medical costs**

▪ Tallahassee Memorial Hospital³:

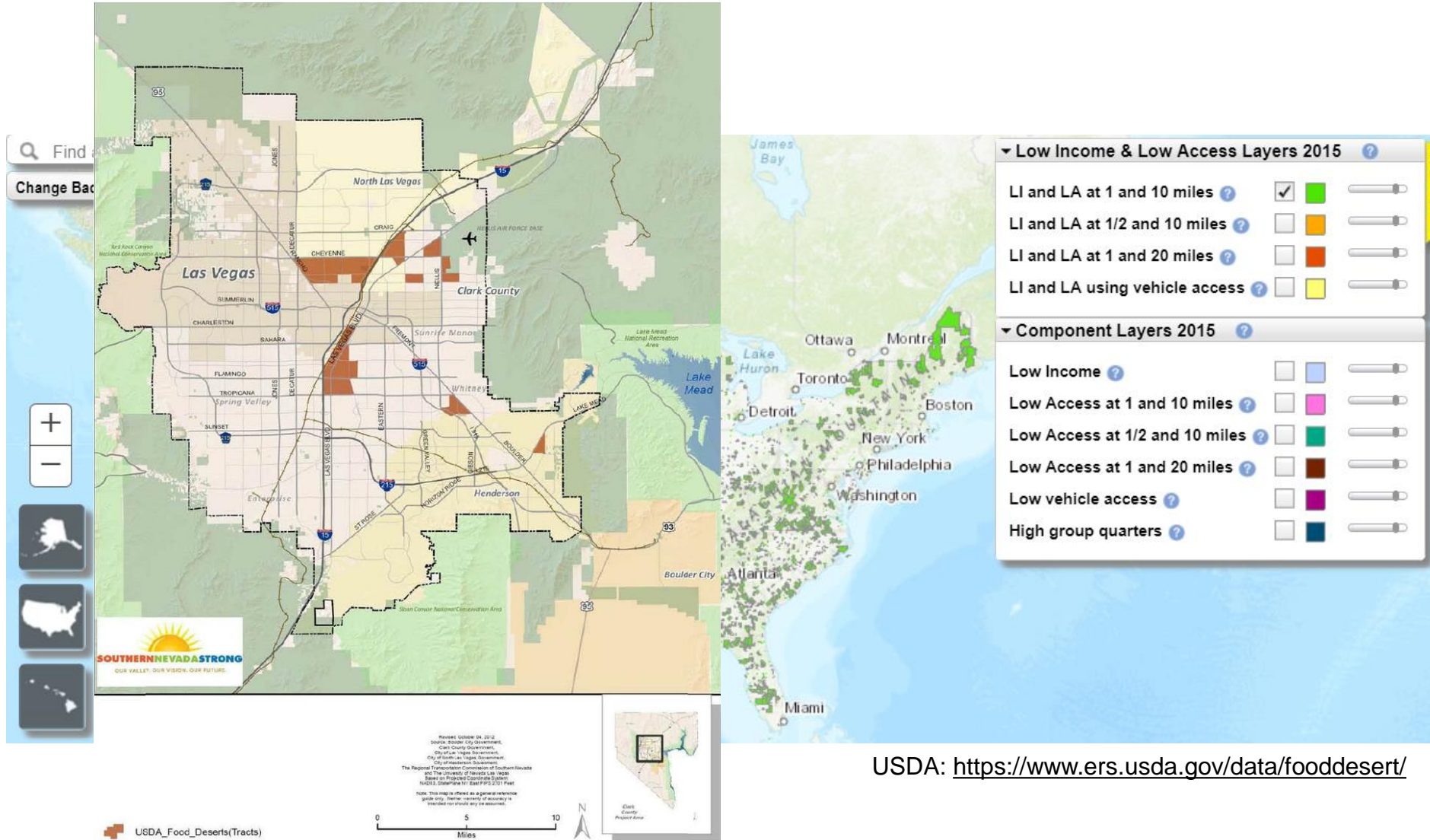
- Implemented remote medical services primarily focused on transitional care
- Lowered readmission rates and reduced ED and outpatient usage
- Reduced ED visits 83% with tele monitoring program
- 23 participants = \$25K investment → **\$1M+ reduction in medical costs**

1.AHA:<https://www.aha.org/news/headline/2018-01-05-case-study-calverthealth-medical-centers-efforts-address-transportation>

2.PHM: <https://www.liebertpub.com/doi/10.1089/pop.2017.0199>

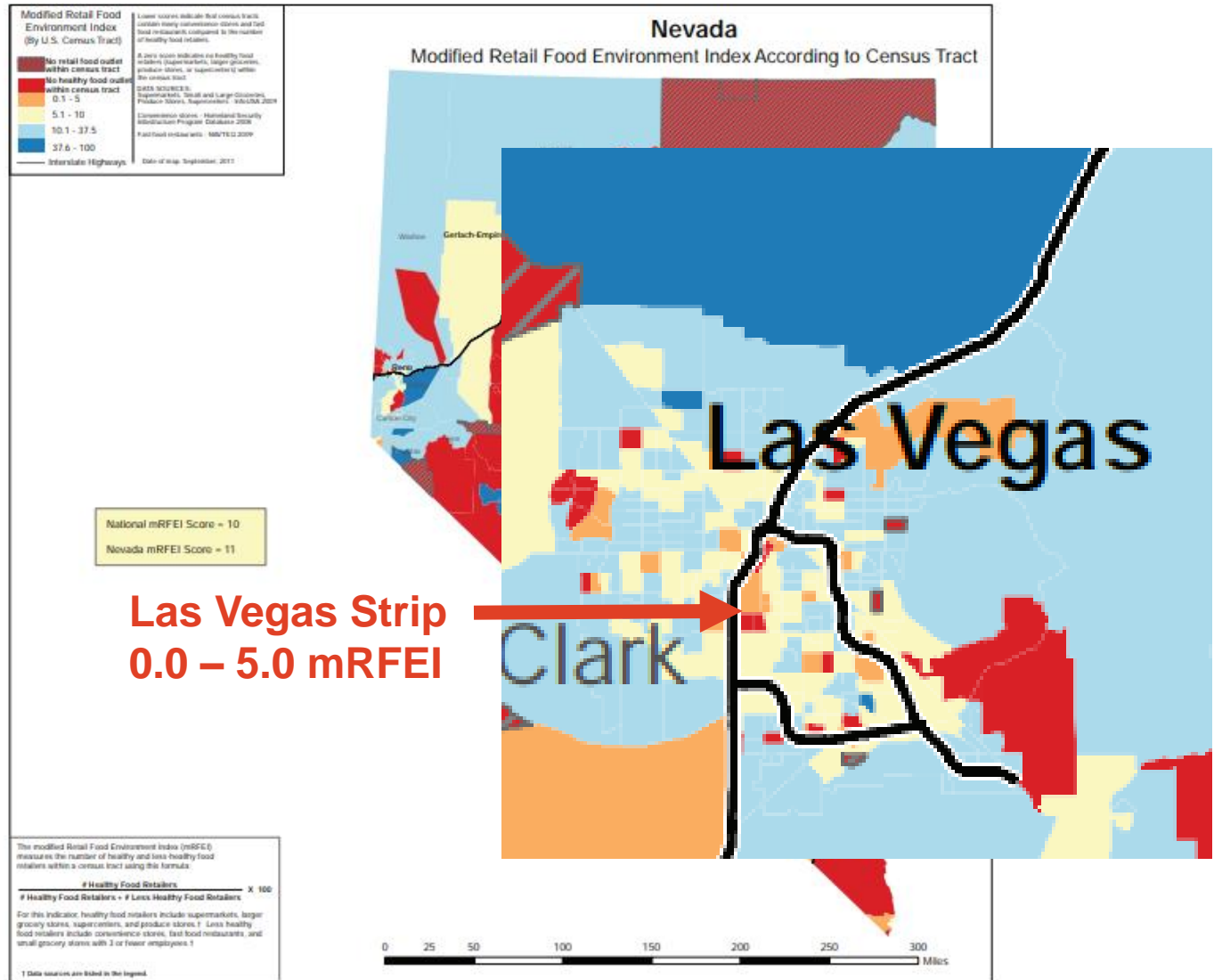
3.HITN:<https://www.healthcareitnews.com/news/telemedicine-racks-1-million-cost-avoidance-savings-tallahassee-memorial>

Food deserts: Low access and low income.



USDA: <https://www.ers.usda.gov/data/fooddesert/>

Food swamps: Modified Retail Food Environment (mRFEI)

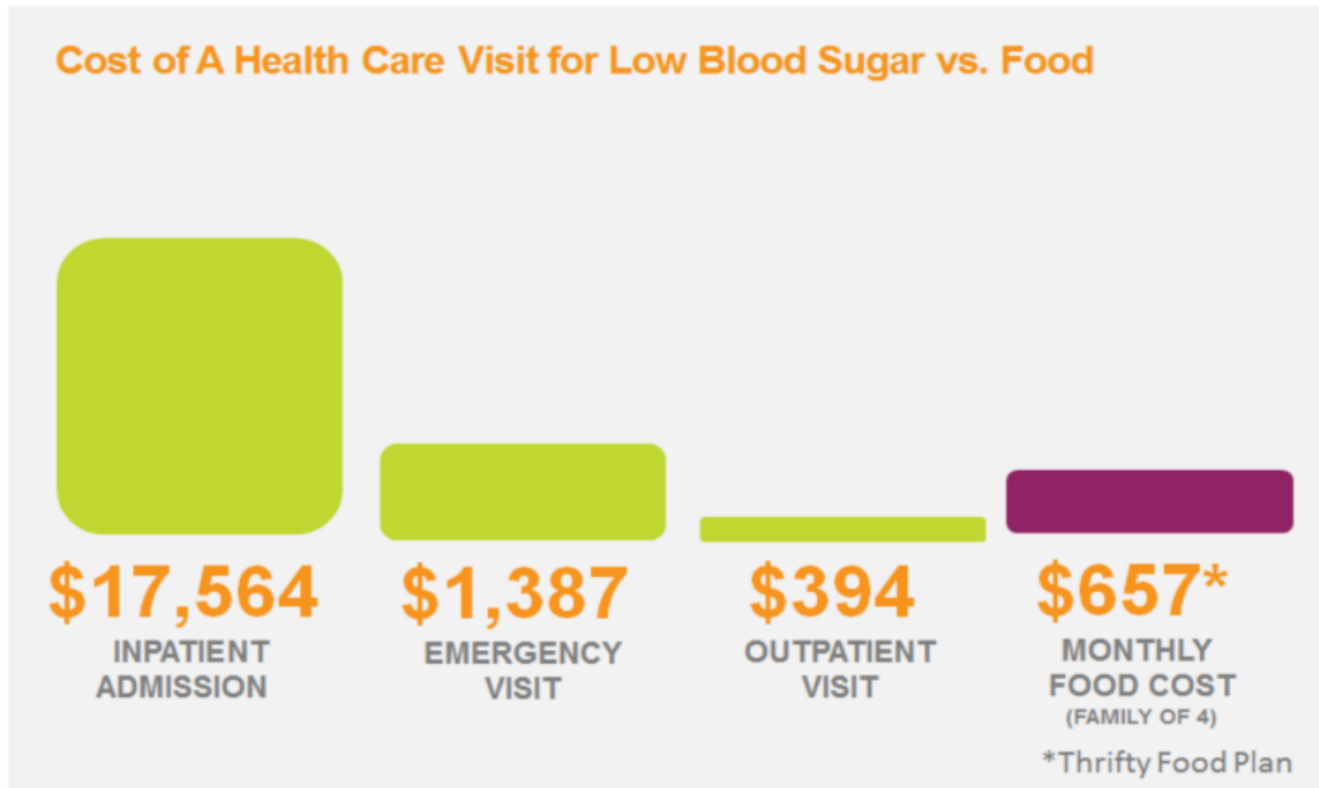


https://ftp.cdc.gov/pub/pu/blications/dnpao/census-tract-level-state-maps-mrfei_TAG508.pdf

Food insecurity ROI: Readmission and ED costs far outweigh food pharmacy investment



THE OHIO STATE UNIVERSITY



Seligman H.S, Food Insecurity, Health, and Health Care,(2016)

Food pharmacies driving ROI

▪ Geisinger¹:

- Diabetes program reduced HbA1C levels 20%.
- Each % reduction results in \$8,000 medical savings
- Invest \$1,000 in fresh food pharmacy
- 250 participants = \$250K investment → **\$2M reduction in medical costs**

▪ Promedica²:

- Food insecurity program reduced ED utilization 3% and IP Readmissions dropped 53%
- 57,000 screened for food insecurity in 2016
- 4,000 participants = \$500K investment → **\$3.8M reduction in medical costs**

▪ Advocate Health³:

- ACO in Chicago, IL
- Screened all patients at admission for malnutrition risk; supplements and food education
- Reduced healthcare costs by \$3,800 per patient → **\$4.8M reduction in medical costs**

Sources:

1.CWF/KPMG: https://www.commonwealthfund.org/sites/default/files/documents/___media_files_publications_other_2018_investingsocialservices_pdf.pdf

2.HHN: <https://www.hhnmag.com/articles/8657-social-determinants-of-health-the-promedica-story>

3. Revcycle intelligence: <https://revcycleintelligence.com/news/accountable-care-organization-saves-4.8m-with-nutrition-aid>

Typical use cases

SDOH		Clinical		Action
<ul style="list-style-type: none"> No Vehicle Low Income 	+	<ul style="list-style-type: none"> Disease with high readmission risk 	→	<ul style="list-style-type: none"> Pay ride for patient to go to appointment
<ul style="list-style-type: none"> Low Income Living in a food desert area 	+	<ul style="list-style-type: none"> Diabetes Obesity Hypertension 	→	<ul style="list-style-type: none"> Food Pharmacy Refer patient to food bank Enroll patients in SNAP
<ul style="list-style-type: none"> Homelessness Living in a shelter Frequent address changes 	+	<ul style="list-style-type: none"> Mental illness Respiratory illness Musculoskeletal disorders 	→	<ul style="list-style-type: none"> Refer patient to a affordable housing program
<ul style="list-style-type: none"> Decease of relative Bankruptcy Divorce 	+	<ul style="list-style-type: none"> Heart condition Depression 	→	<ul style="list-style-type: none"> Patient Outreach Patient Intervention

SDOH application in today's market

SDOH for providers: Healthcare delivery paradigm



Traditional healthcare delivery only impacts 10% of a patients' well being, resulting in high ER utilization and IP readmissions

Socio-demographic attributes correlate to SDOH elements that can identify barriers to care

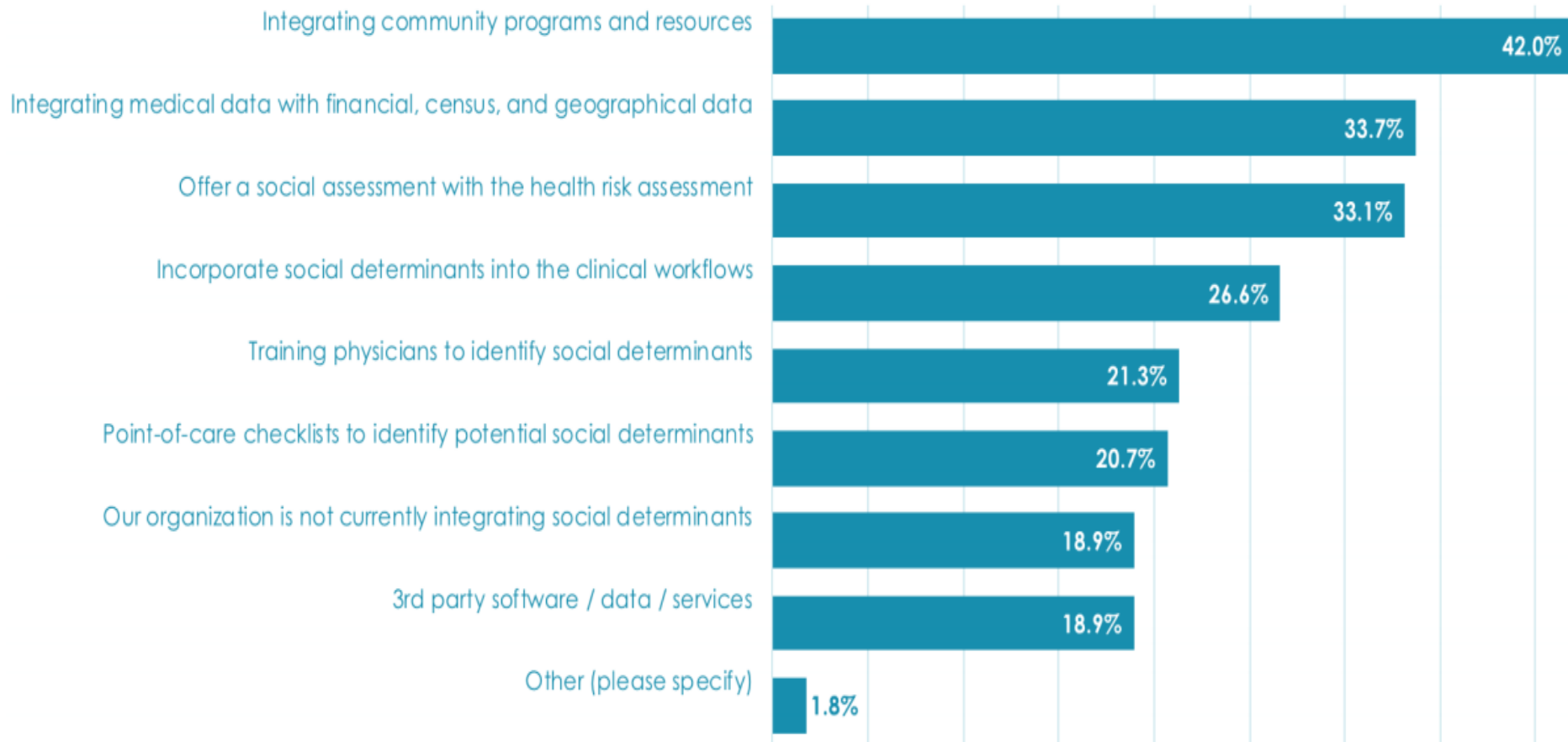
Providing a reliable, timely, and actionable SDOH dataset can drive better decisions and interventions

A targeted strategy through identifying needs in nutrition, transport, housing, and others can result in positive outcomes for community, provider, and bottom line



SDOH for payers: **80%** of payers believe that using SDOH data will improve their population health programs

Current strategies for integrating SDOH into population health programs



SDOH for **Payers: Incentives** from SDOH-derived insights drive behavior, **NOT HDHPs**



Payers believe that high-deductible health plans **(HDHPs) are less likely than incentives** to improve healthcare utilization...

...**incentives reward them** for demonstrating they are making progress toward improving their health...

Incentives can take many forms, including **lower premiums** or other **bonuses for behaviors** such as participating in an exercise program.



CMS is moving with SDOH



*We are eager to think about **social determinants of health throughout the Medicare program**, and one of the best ways we can do that is through the flexible, accountable, individual-driven system we already have...We want patients to be empowered and informed, not just to seek out the health services they need, but any **necessary social supports, too. We need providers to act as accountable navigators of the health system**, but we need to supplement that with navigators of the social services system.*



- HHS Secretary Azar November 11, 2018

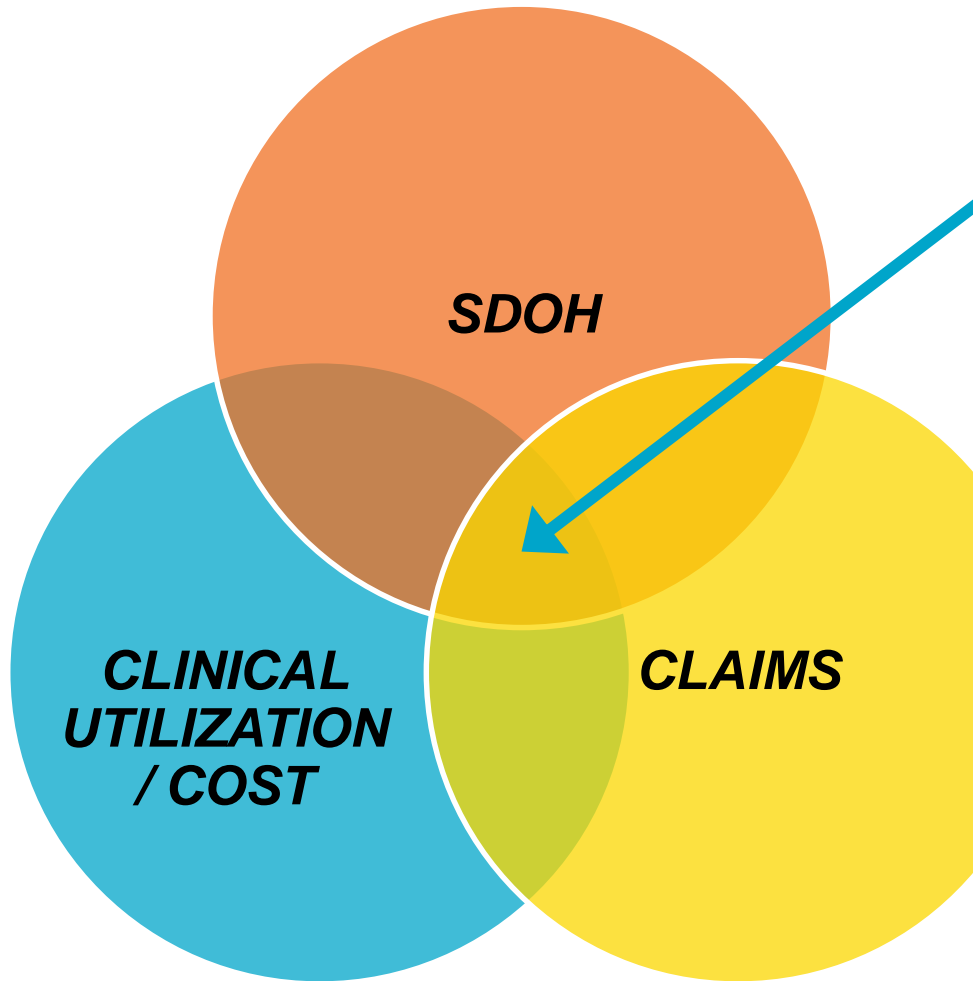
Source: <https://www.hhs.gov/about/leadership/secretary/speeches/2018-speeches/the-root-of-the-problem-americas-social-determinants-of-health.html>

SDOH for **Employers**: Be **well**, and we'll reward you



Source: Adapted from: http://goodandhealthysd.org/wp-content/uploads/2014/02/Healthy_EmployeesProductive_Employees_Slides.pdf

In all these cases, it's important to marry SDOH datasets to clinical and cost data to drive outcomes



SDOH Innovations:

1. ***Rich Dataset:***
Capture early and often
2. ***Risk:***
Link predicted risk to an individual or group
3. ***Empowered:***
Evangelize the risk factors
– displayed and leveraged
4. ***Change Behavior:***
Care, coverage or payment
5. ***Focus:***
Right person, right data, right time – actionable intelligence

Where can I find “good” SDOH data? How can I use it to drive results?

▪ Survey data

- PRO: Easy to develop and deploy
- CON: Data is a one off, inconsistent and difficult to trend or predict

▪ EMR-Driven Database

- PRO: Within existing workflow, enables change
- CON: Limited scope and predictability to patients not yet seen

▪ Census Data

- PRO: Large, accessible datasets
- CON: Not matched or correlated across multiple sources

▪ Individually-matched SDOH Data and Analytics

- PRO: Predictive analytics for current and future patients to meet CHNA, and drive down costs
- CON: Third party integration and data integrity

EHR tools face challenges collecting SDOH



Adoption of Social Determinants of Health EHR Tools by Community Health Centers

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Abstract

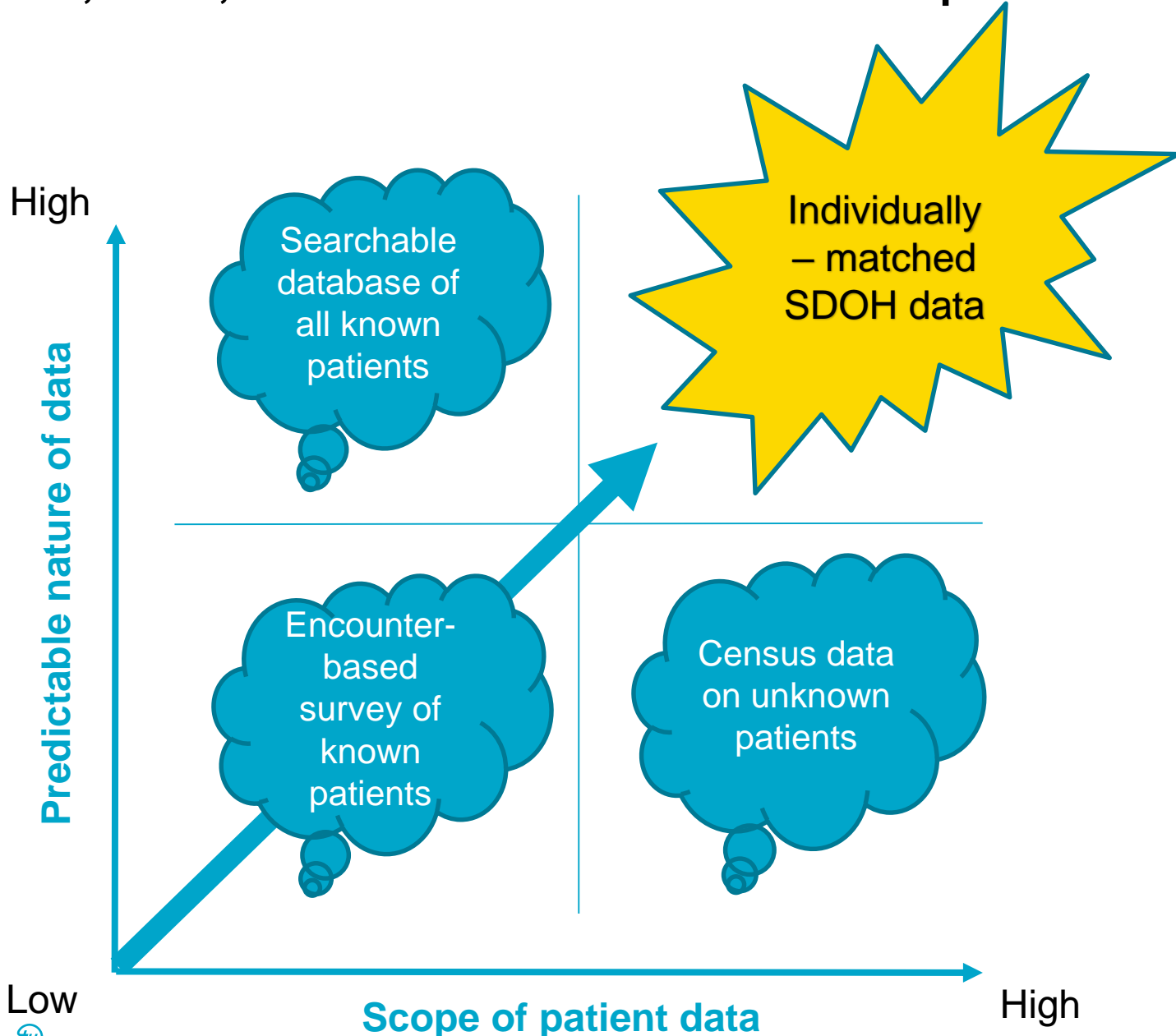
PURPOSE This pilot study assessed the feasibility of implementing electronic health record (EHR) tools for collecting, reviewing, and acting on patient-reported social determinants of health (SDH) data in community health centers (CHCs). We believe it is the first such US study.

METHODS We implemented a suite of SDH data tools in 3 Pacific Northwest CHCs in June 2016, and used mixed methods to assess their adoption through July 2017. We modified the tools at clinic request; for example, we added questions that ask if the patient wanted assistance with SDH needs.

RESULTS Social determinants of health data were collected on 1,130 patients during the study period; 97% to 99% of screened patients (n = 1,098) had ≥1 SDH need documented in the EHR, of whom 211 (19%) had an EHR-documented SDH referral. Only 15% to 21% of patients with a documented SDH need indicated wanting help. Examples of lessons learned on adoption of EHR SDH tools indicate that clinics should: consider how to best integrate tools into existing workflow processes; ensure that staff tasked with SDH efforts receive adequate tool training and access; and consider that timing of data entry impacts how and when SDH data can be used.

CONCLUSIONS Our results indicate that adoption of systematic EHR-based SDH documentation may be feasible, but substantial barriers to adoption exist. Lessons from this study may inform primary care providers seeking to implement SDH-related efforts, and related health policies. Far more research is needed to address implementation barriers related to SDH documentation in EHRs.

What, where, when, and how should SDOH data be captured?



What approach?

1

SEGMENT INTO KEY PATIENT GROUPS

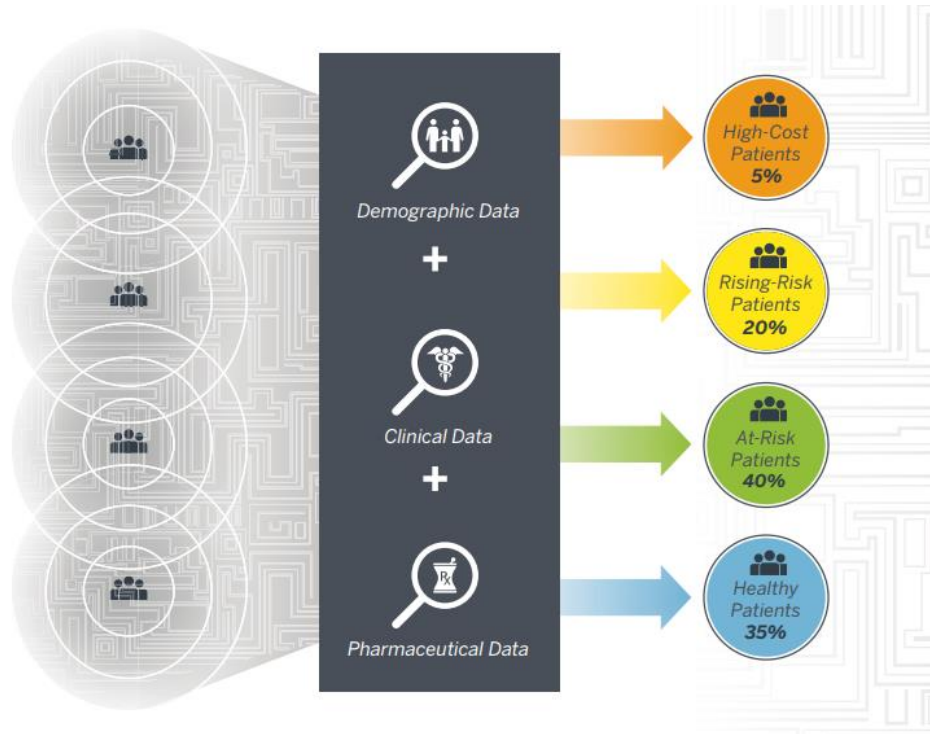
Utilize clinical and claims data to begin segmentation

Every provider has clinical data, from electronic medical records to laboratory and e-prescribing systems. Even clinical data from a simple disease registry can prove useful.

FILL IN GAPS

Focus data collection to refine patient populations

After you start segmenting your population, you might notice a few gaps. Even with an abundance of clinical and claims data, population health managers will still be missing important information about at-risk patients. Providers have used a range of approaches from mining demographic data to collecting new clinical data to close gaps and further segment the population.

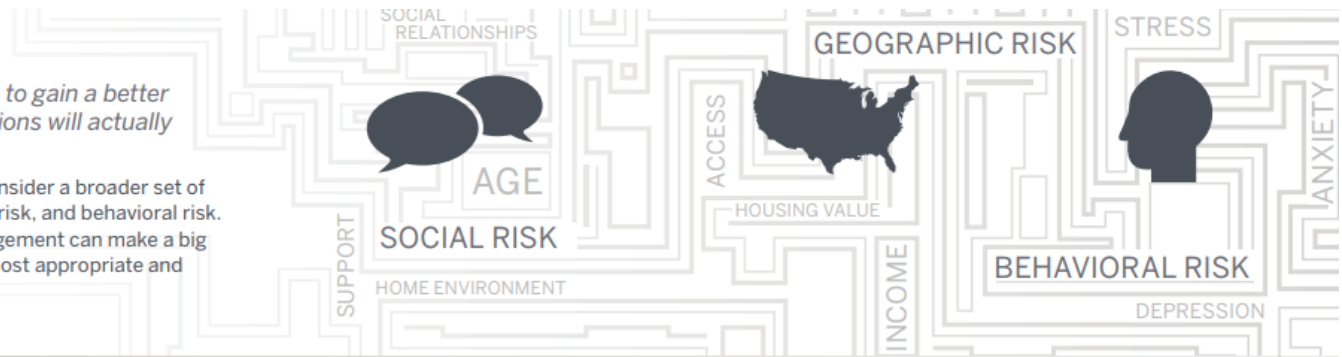


2

ASSESS ROOT CAUSE

Determine the root causes of risk to gain a better understanding of which interventions will actually make a difference

Population health managers should consider a broader set of risks, including social risk, geographic risk, and behavioral risk. In addition, the degree of patient engagement can make a big difference in which interventions are most appropriate and most effective.



Source: Advisory Board Company https://www.advisory.com/-/media/Advisory-com/Research/HCAB/Resources/2014/28727_HCAB_Prioritize_Interventions_IG.pdf

What approach?

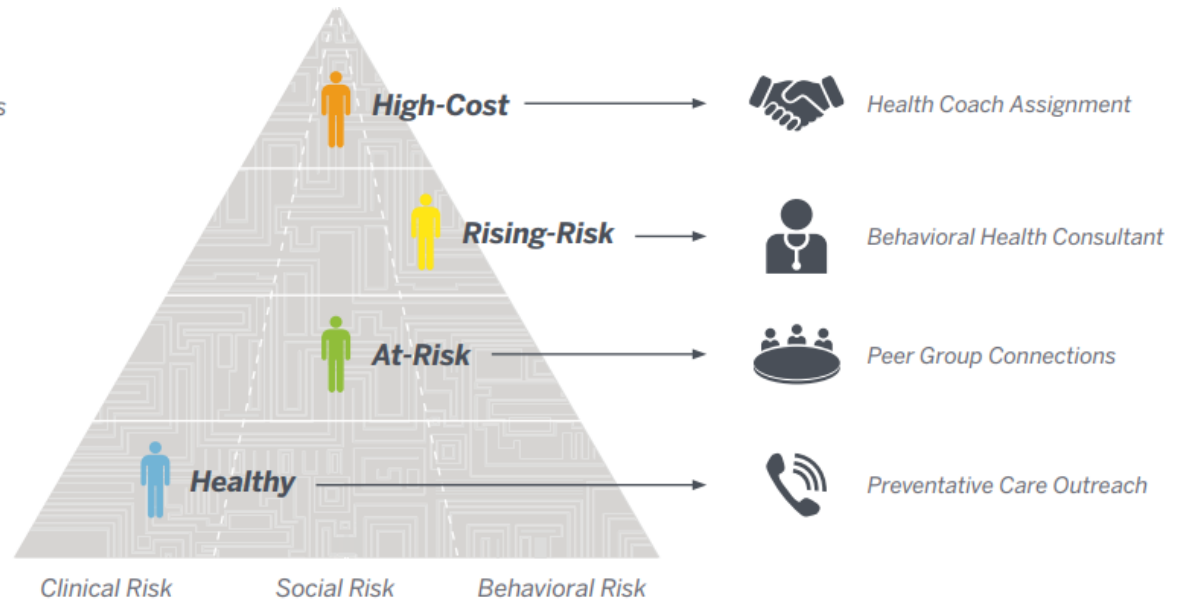


3

TAKE ACTION

A properly segmented population allows the population health manager to target finite resources where they'll do the most good







Each population segment has an intervention strategy appropriate for its level of risk.



Source: Advisory Board Company https://www.advisory.com/-/media/Advisory-com/Research/HCAB/Resources/2014/28727_HCAB_Prioritize_Interventions_IG.pdf

Accessing comprehensive and reliable data sources is critical for an effective SDOH strategy

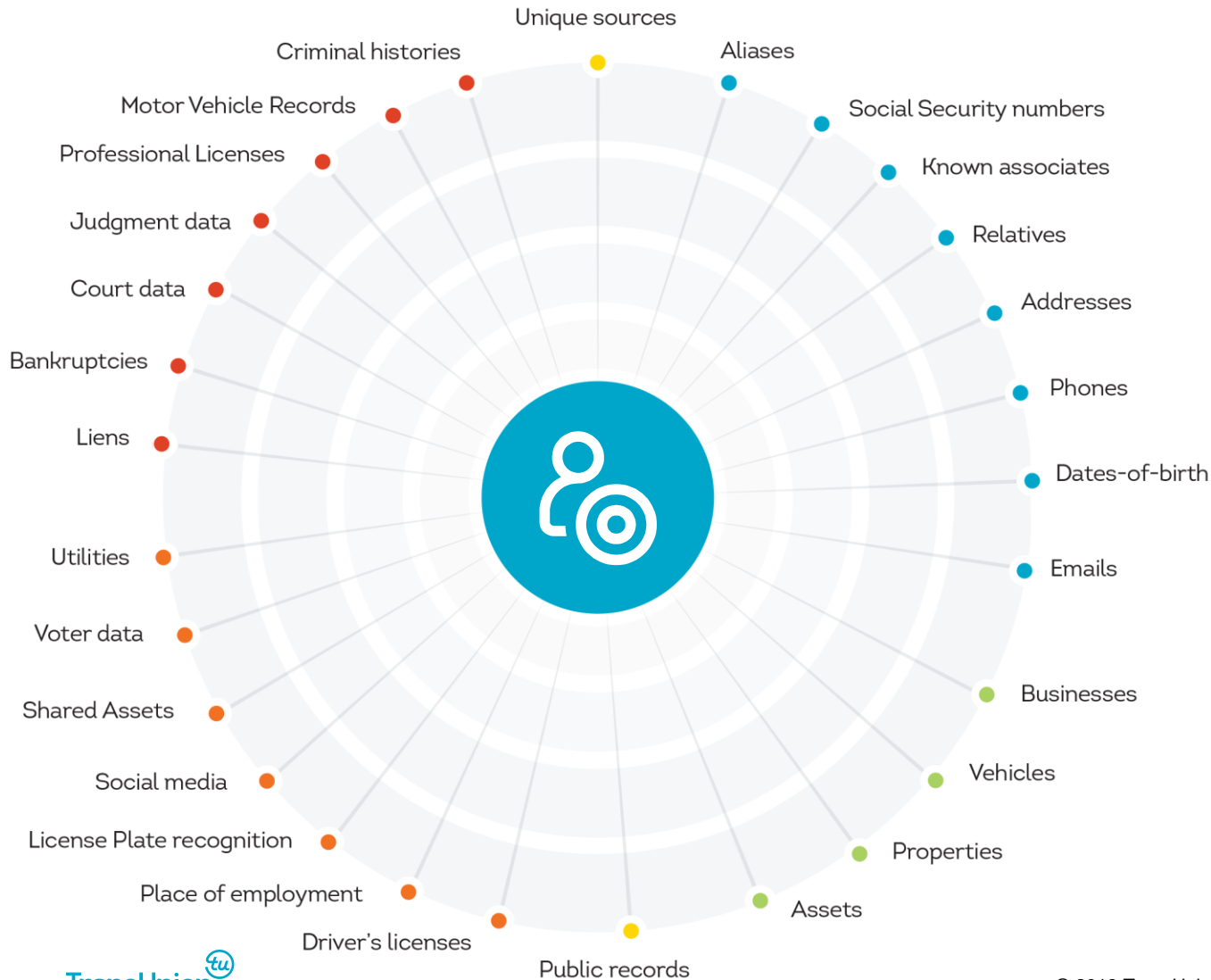
Social Determinants of Health

 Economic Stability	 Neighborhood & Physical Environment	 Education	 Food	 Community & Social Context	 Health Care System
<ul style="list-style-type: none"> ▪ Employment ▪ Income ▪ Expenses ▪ Debt ▪ Medical bills ▪ Support 	<ul style="list-style-type: none"> ▪ Housing ▪ Transportation ▪ Safety ▪ Parks ▪ Playgrounds ▪ Walkability 	<ul style="list-style-type: none"> ▪ Literacy ▪ Language ▪ Early childhood education ▪ Vocational training ▪ Higher education 	<ul style="list-style-type: none"> ▪ Hunger ▪ Access to healthy options 	<ul style="list-style-type: none"> ▪ Social integration ▪ Support systems ▪ Community engagement ▪ Discrimination 	<ul style="list-style-type: none"> ▪ Health coverage ▪ Provider availability ▪ Provider linguistic & cultural competency ▪ Quality of care

Health Outcomes

Mortality, Morbidity, Life Expectancy, Health Care Expenditures, Health Status, Functional Limitations

Important to leverage unique alternative data, updated daily with proprietary sources



- ✓ *Personal Finances / Income*
- ✓ *Patient Demographics*
- ✓ *Education Level*
- ✓ *Voter Registration*
- ✓ *Law Enforcement*
- ✓ *Driving Records*

Ensure significant breadth and depth of coverage exists for SDOH data



PEOPLE

Over 11 BILLION name and address combinations

- Over **350 million** unique SSNs
- Over **4 billion** address records
- Nearly **3 billion** email records
- Bankruptcy, lien and foreclosure records
- Over **30 million** photos
- Over **90 million** adult millennials age 18-36
- Over **1 billion** criminal records
- Over **1 billion** unique identities
- Over **100 million** deceased records
- Over **50 million** thin file consumers



ASSETS AND UTILITIES

Over 190 MILLION identities linked to a utility

- **4 billion** telephone records with updates daily
- Over **40%** of phone records are mobile or VOIP
- Over **1.6 billion** proprietary phone records
- Over **2 billion** real property records
- Over **17 billion** vehicle registration and vehicle sightings records



BUSINESS AND EMPLOYMENT

Almost 2 BILLION business records

- Over **250 million** international business records
- Over **290 million** business phone records
- Over **225 million** employment records
- Over **70 million** proprietary employment records

Social determinants of health have **a far greater impact** on outcomes than the actual delivery of health services

“

The definitive factors in determining whether someone is in good health extend significantly beyond access to care and include the **conditions in their life** and the conditions of **their neighborhoods and communities.**

”

- John Auerbach, CDC

Source: Beckers <https://www.beckershospitalreview.com/healthcare-information-technology/leveraging-social-determinants-of-health-data-for-value-based-care-success.html>; CDC <https://www.buildhealthyplaces.org/whats-new/11-quotes-about-health-and-community-overheard-in-2015/>

QUESTIONS?

THANK YOU!

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